NICE National Institute for Health and Care Excellence

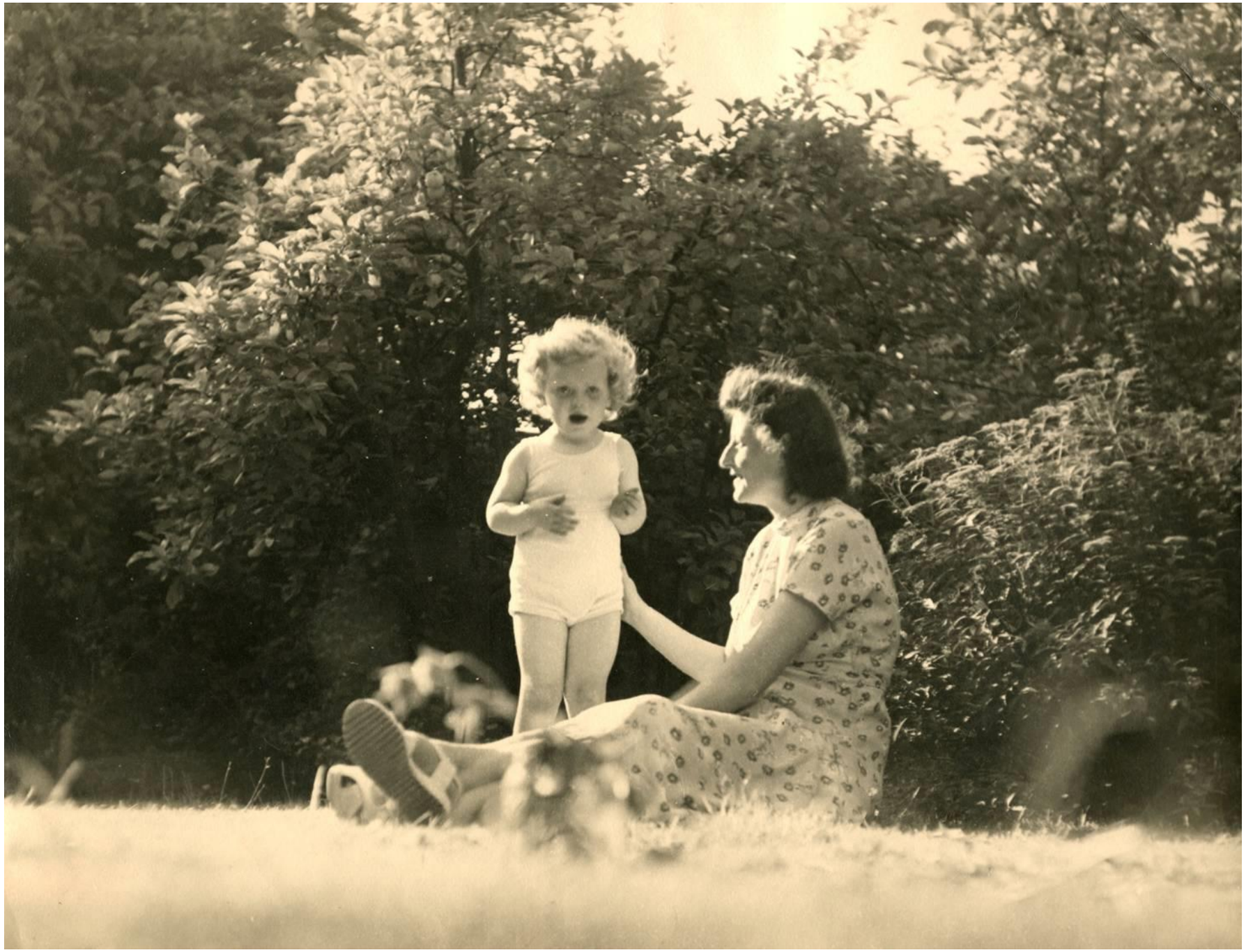
Better decisions for better health

Sir Andrew Dillon
Chief Executive
National Institute for Health and Care Excellence

Ambition

NICE

Universal Health Care



NICE

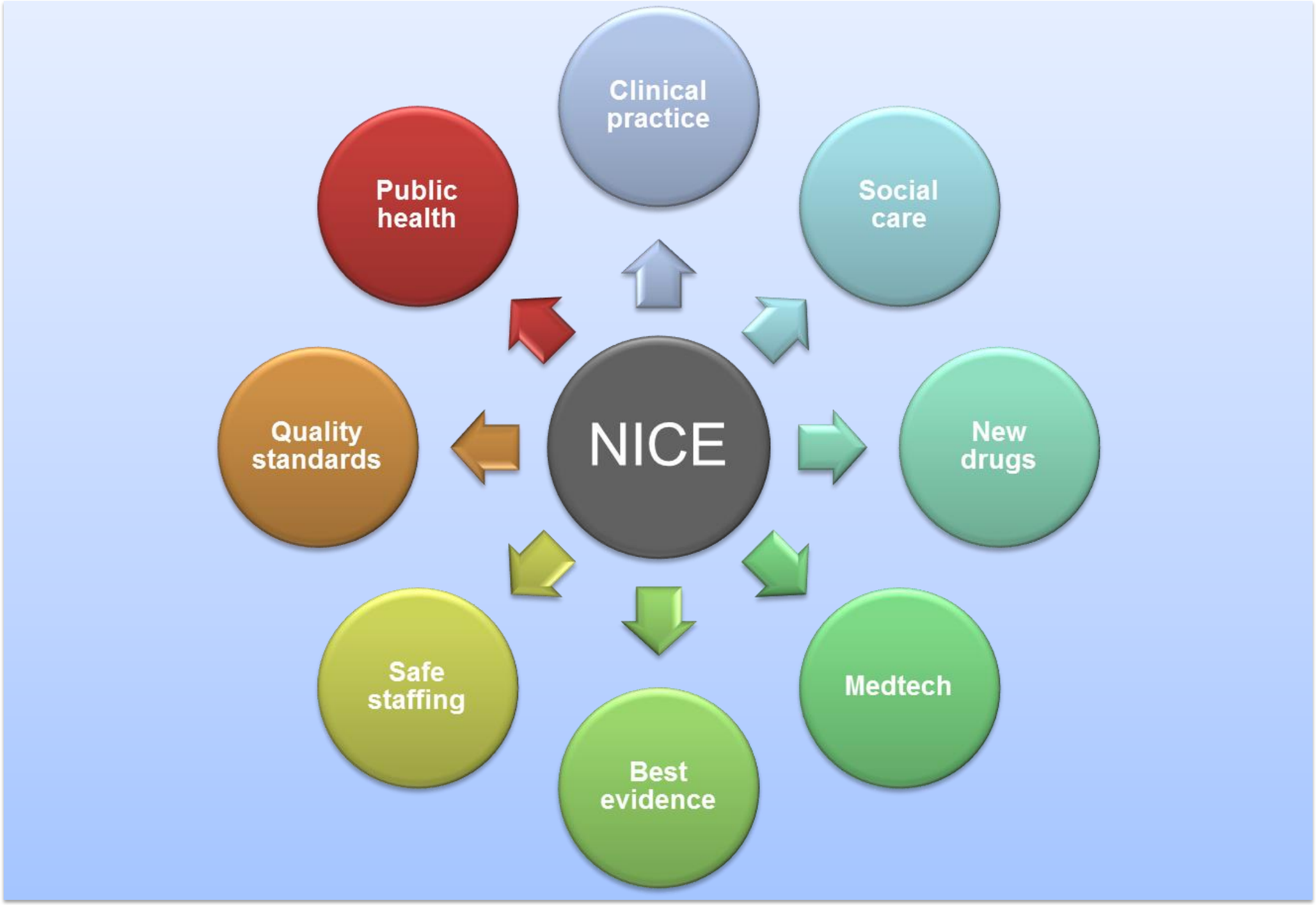
Establishing NICE; the NHS in 1999

- Slow uptake of new technologies and practices
- Widespread variation in the nature and quality of care
- Growing public concern and increasing media criticism
- Government commitment to improve the quality and range of care
- Prospect of significant reinvestment in the NHS: plan to grow from about 6.5% to about 9% of GDP

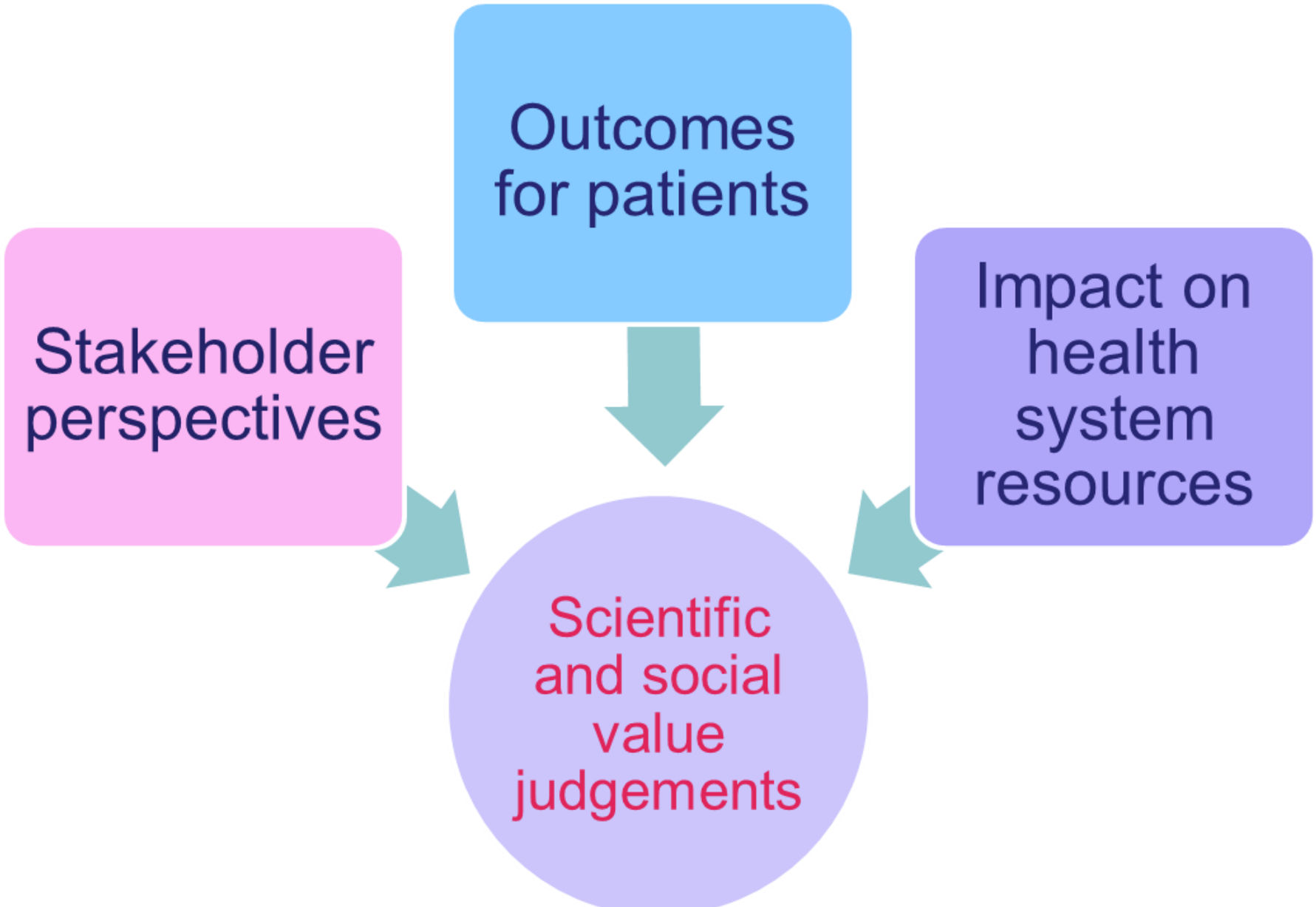
Establishing NICE: expectations

- National, authoritative source of advice
- Guidance based on effectiveness *and* cost effectiveness
- Inclusive and consultative approach
- Independent and efficient
- A service for the NHS and the public which uses it
- Broad support from professional and user groups

NICE in 2014


Clinical practice
Public health
Social care
Quality standards
NICE
New drugs
Safe staffing
Medtech
Best evidence

Evidence and judgement



Stakeholders have multiple ambitions

Stakeholder group	Motivation	Ambition
Users	Improvements in quality , length of life; a sense of entitlement	Access to treatment
Life sciences industries	Shareholder value, return on investment	Product sales
Professionals	Duty of care, professional curiosity, esteem	Better outcomes (and sometimes increased income too)
System	Equity of resource allocation, good outcomes, cost control	Return on investment, financial control
Politicians	Result for constituents, consistent decision-making	Improved health
Media	Story, editorial line, insight	The story
Academia	Methods development, influence	Publication, opportunity to influence practice

Some conditions for success

- A measure of agreement, among those involved about the benefits - and limitations - of using evidence to inform policy and practice
- Transparent, inclusive and contestable methods and processes for developing and using guidance
- A shared understanding of how the outputs will influence outcomes, by identifying theory of change models
- Setting realistic ambitions

Don’t be discouraged

“Probably not, but it’s worth a bloody good try.”

Frank Dobson, MP,
UK Health Secretary,
April1999

(He was asked, when he established NICE, whether he thought it would work)

Ambition

NICE